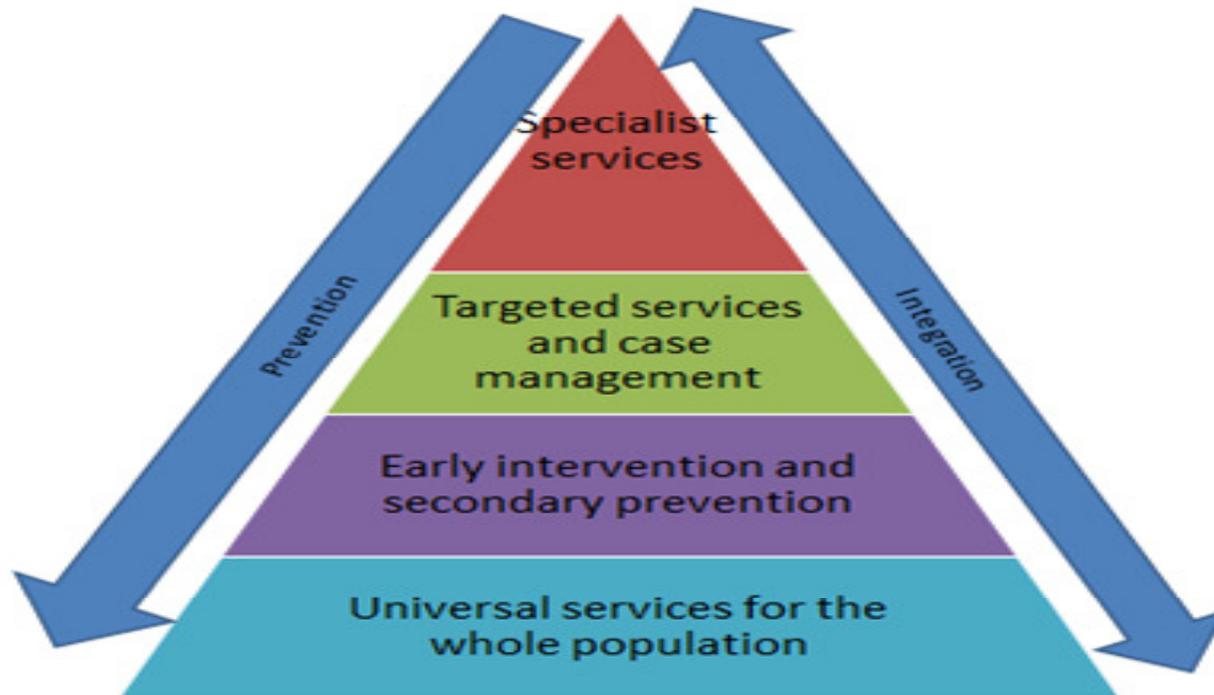




The Better Care Fund: Perspectives on the Role of Health and Wellbeing Boards

Cheryl Davenport
Director of Health and Care Integration
Leicestershire County Council
&
Programme Adviser to East Midlands Health and
Wellbeing Boards

The role of the HWB in leading change in the health and care system



Influence and Leadership

- Influencing the shift of activity and expenditure from one setting to another
- Developing new integrated care pathways – alternatives to hospital admission
- What will the menu of local options look like and how rapidly can we build on what we have already
- What additional innovation do we need?
- Growing the capacity at the base of the care pyramid – integrated community services: improving the advice, support, and information in local areas
- Bringing partners together to make a collective change, particularly around more proactive care planning, discharge planning
- Holding the system to account for making fundamental changes over a 2-5 year period

Finance and Commissioning

- Examining the incentives and disincentives to change
- Understanding how money flows within the current systems in NHS and Local Government and sharing our knowledge and data to improve this
- New commissioning arrangements, new tariffs?
- How can we break into the current system and make it work more effectively for integrated care, rather than in silos
- Engaging with the public about the vision for the future, the constraints, and the scale of change needed to make ends meet
- Making tough decisions, having a tough discussion about what is affordable, what is effective and ineffective and what the priorities need to be

Key Issues for HWBs - 1

- HWB Board has a key role in approving the submission in 2 stages February (draft) and April (final).
- Some issues to consider :
 - A new duty for Boards, joint accountability for delivery, duty may be supported in updated legislation in due course
 - Not new money...is it being applied effectively to make every pound count in the system and change the system of care
 - Do the proposals support local strategic plans including the Joint Health and Wellbeing Strategy, based on local population needs and trends via JSNA
 - Are the baselines, metrics and performance over time well understood and risks analysed
 - Impact on the acute sector – this needs to be agreed and sustainable – what is the evidence of this?

Key Issues for HWBs - 2

- Proportion of the fund is for protection of adult social care services – how has this been agreed – what will it cover?
- BCF = opportunities to think and do differently but what's the level of our ambition, is it good enough?
- How are communities and local people being engaged in this work?
- BCF = only one element of transformation and one “pot” of shared resource – what else can we do to grow the approach and change the culture and system of care
- Maintaining the focus on Quality Assurance throughout – important to ensure any new developments are quality assured and that the eye is not taken off the ball with respect to other service quality issues in the local health and care system.